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SENIOR SERVICE COLLEGE FELLOWSHIP RESEARCH PAPER

ETHICS - REDIRECTING THE ARMY'S MORAL COMPASS

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Don M. Snider, Alexander P. Shine

Ethics Mark S. Patterson, Janet E. Phipps, 2002 **Research Report**, 2007 <u>Assessing Army Professional Forums</u> Anna T. Cianciolo, 2006 The rate of change in the operational environment outpaces the development of doctrine and schoolhouse instruction leaders must direct their own development in order to adaptively and professionally meet the challenges brought on by Army transformation Army professional forums APFs powered by advances in collaborative toolsets and multimedia presentation software provide a means for leader self development and professional growth The research was conducted as an initial exploration of this area The early stages of this initiative present the most valuable opportunity to establish checks that ensure the initiative is functioning effectively and meeting organizational goals Establishing such checks enhances the organizational impact of the initiative The APF assessment framework developed in the present research enables the assessment of APFs during the early stages of the Army knowledge management initiative

Ethics-Redirecting the Army's Moral Compass, 2002 The Army's Education System is failing in the ethical and moral development of its officers and enlisted personnel With the end The Army's Professional Military Ethic in an Era of **Persistent Conflict** Don M. Snider, 2009 This essay offers a proposal for the missing constructs and language with which we can more precisely think about and examine the Army's Professional Military Ethic starting with its macro context which is the profession's culture We examine three major long term influences on that culture and its core ethos thus describing how they evolve over time We contend that in the present era of persistent conflict we are witnessing dynamic changes within these three influences In order to analyze these changes we introduce a more detailed framework which divides the Ethic into its legal and moral components then divide each of these into their institutional and individual manifestations Turning from description to analysis we also examine to what extent if any recent doctrinal adaptations by the Army FM 3 0 3 24 and 6 22 etc indicate true evolution in the essential nature of the profession's Ethic Then we present what we believe to be the most significant ethical challenge facing the Army profession the moral development of Army leaders moving them from values to virtues in order that they as Army professionals can consistently achieve the high quality of moral character necessary to apply effectively and in a trustworthy manner their renowned military technical competencies P x Soldier's Morality, Religion, and Our Professional Ethic Don M. Snider, Alexander P. Shine, 2014 The authors argue that an urgent leadership issue has arisen which is strongly but not favorably influencing our professional culture a hostility toward religion and its correct expressions within the military Setting aside the role of Chaplains as a separate issue the focus here is on the role religion may play in the moral character of individual soldiers especially leaders and how their personal morality faith based or not is to be integrated with their profession's ethic so they can serve in all cases without reservation as their oath requires Related products Expeditionary Culture Field Guide Latvia can be found here https bookstore gpo gov products sku 008 000 01225 3 Expeditionary Culture Field Guide Turkey can be found here https

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relevance including civil military relations ethics education and religion in particular the ascendency of evangelical Christianity in military culture This volume serves as an important resource for scholars members of the armed services and educators alike The Moral Warrior Martin L. Cook, 2010-03-10 For the first time in history the capabilities of the U S military far outstrip those of any potential rival either singly or collectively and this reality raises fundamental questions about its role nature and conduct The Moral Warrior explores a wide range of ethical issues regarding the nature and purpose of voluntary military service the moral meaning of the unique military power of the United States in the contemporary world and the moral challenges posed by the war on terrorism Resolving Ethical Challenges in an Era of Persistent Conflict Tony Pfaff, 2011 In this monograph Colonel Tony Pfaff explores the ethical challenges facing the Army in an era of persistent conflict dominated by a variety of irregular threats Pfaff argues that these challenges arise because irregular adversaries change the character of their war from imposing one s will on the enemy to compelling the enemy to accept one s interest While this shift may seem subtle Pfaff argues it suggests a number of important practical and ethical implications for our way of war Formerly civilians were largely separable from warfighting meaning that our strategies of annihilation and attrition were the most effective and ethical paths to victory But now when combating irregular threats civilians are no longer separable from warfighting Consequently strategies of annihilation and attrition not only undermine a successful resolution of the conflict but they are unethical This last point suggests that the Army needs to adapt the PME to account for these changes and to adopt a number of policies and procedures to account for the expanded role irregular conflicts demand Soldiers play Ethics and the Twenty-first-century Military Professional Timothy J. Demy, 2018 Selected articles from the Naval War College Press on ethics and the twenty first century military professional Provided by publisher Morals under the Gun James H. Toner, 2014-07-11 James Toner argues that the cardinal virtues are and must be the core values of the military By embracing these values the profession of arms serves as a moral compass in an increasingly confusing age Building upon a bold introduction which includes what many will regard as a surprising view of military ethics Toner examines the four cardinal virtues wisdom courage temperance and justice and places each in the context of a compelling case study from recent U S military history He discusses the Flinn Case the Lavelle Affair a B 52 crash in Washington State and the courageous actions of Hugh Thompson after My Lai Morals Under the Gun connects ethics and moral theology with the armed services demonstrating that the task of preserving virtue both personal and professional is a noble if imperfectible task The Army Officers' Professional Ethic Matthew Moten, 2010 This monograph surveys the history of the Army s professional ethic focusing primarily on the Army officer corps It assesses today s strategic professional and ethical environment Then it argues that a clear statement of the Army officers professional ethic is especially necessary in a time when the Army is stretched and stressed as an institution The Army officer corps has both a need and an opportunity to better define itself as a profession forthrightly to articulate its professional ethic and clearly to

codify what it means to be a military professional Finding "The Right Way" Clark C. Barrett, Army War College (U.S.), Strategic Studies Institute, 2013-05-26 The ethical lapses exemplified by Abu Ghraib Mahmudiyah Blackhearts and Maywand 5 2 Stryker are distressing symptoms of an even bigger and potentially devastating cultural shortcoming The U S Army profession lacks an institution l ethical framework and a means of peer to peer self governance. The frameworks the Army has may imply but they do not explicitly dictate an Army ethic Other English speaking g nations ethical constructs can inform the development of an Army Ethic which serves to protect our organizational and individual honor from moral and ethical lapses which do great harm to the institution undermine the American public trust and hinder mission accomplishment This Paper describes the problem provides a review of literature including current Army artifacts reviews partner nation military ethics and sketches the necessary philosophical underpinnings. The Paper also addresses the importance of promulgation non toleration and the necessity for the Army to act as a learning Finding "the Right Way" Clark C. Barrett, 2012 The ethical lapses exemplified by Abu Ghraib Mahmudiyah Blackhearts and Maywand 5 2 Stryker are distressing symptoms of an even bigger and potentially devastating cultural shortcoming The U S Army profession lacks an institutional ethical framework and a means of peer to peer self governance. The frameworks the Army has may imply but they do not explicitly dictate an Army ethic Other English speaking nations ethical constructs can inform the development of an Army Ethic which serves to protect our organizational and individual honor from moral and ethical lapses which do great harm to the institution undermine the American public trust and hinder mission accomplishment This study describes the problem provides a review of literature including current Army artifacts partner nation military ethics and necessary philosophical underpinnings The study also addresses the importance of promulgation non toleration and the necessity for the Army to act as a learning organization Finally the study supplies and justifies a proposed institutional and individual Army Ethic and means of promulgation ethical decision making and governance The proposed Ethic replaces and integrates a number of disjointed and disconnected Army artifacts Morality and War David Fisher, 2011-03-03 A fresh analysis of the just war tradition that addresses key contemporary security challenges including the changing nature of war military pre emption and torture the morality of the Iraq war and humanitarian intervention **Essential Guide to Military Ethics** U. S. Military, Department of Defense (DoD), Department Of The Army, U. S. Army, Combined Arms Center, Lt. Herbert (H. R.) McMaster, U. S. Government, 2017-03-12 This unique book reproduces five valuable monographs and documents about military ethics including the 2015 Fort Leavenworth Ethics Symposium The Professional Ethic and the State Symposium Report the book Army Professionalism The Military Ethic and Officership in the 21st Century and important speeches by Trump Administration National Security Advisor McMaster on moral and ethical conduct in battle Army Professionalism The Military Ethic and Officership in the 21st Century The authors address what they perceive to be a decline in military professionalism in the Army officer corps The authors first describe the ethical technical and political components of military

professionalism and then address the causes for the decline They conclude by proposing a set of principles which if adhered to will reinvigorate the vision of the officer corps and motivate the corps to selfless service Fort Leavenworth Ethics Symposium This compendium of articles document the independent thought of many experts covering a wide array of related topics regarding Soldiers and politics trust between society and the military caring for service members and veterans moral injury and the professional obligations of the military Although chosen for this year's symposium these subjects are enduring and represent longstanding topics that will shape how we view the relationship between society and the military for years to come Chapters include Breach of Trust A Contributing Factor to Traumatic Stress Injuries in Soldiers The Profession of Arms and the Moral State We are In The Shared Mission of Ordered Liberty Wounded Warriors as Army Professionals and the Tension Between Selfless Service and Self Interest The Unjustness of the Current Incantation of Jus Post Bellum Veteran s Administration Can it Provide What the Nation Needs it to Provide Ethical Paradox Cultural Incongruence and the Need for a Code of Ethics in the US Military Moral Injury and the Problem of Facing Religious Authority A Uniform Code of Military Ethics Jus ad Bellum Conscience and the Oath of Office The Problem of Selective Conscientious Objection in the United States Military To Support and Defend Towards Just Intelligence Wielding Power More Legitimately in an Era of Persistent Conflict Keylar for the Soul The Morality of Force Protection Grounding British Army Values Upon an Ethical Good Multiple Ethical Loyalties in Guantanamo Competing for Relevance The Army Ethic in an Age of Moral Diversity Ethical Considerations in Humanitarian Efforts Preparing Soldiers of Character Stewardship in the Army and Stewarding the State Officers Should Not Vote The Two Mirror Model A Concept for Interpreting the Effects of Moral Injury Moral Ethical and Psychological Preparation of Soldiers and Units for Combat Address delivered on by Brigadier General H R McMaster U S Army Because our enemy is unscrupulous some argue for a relaxation of ethical and moral standards and the use of force with less discrimination because the ends the defeat of the enemy justify the means employed To think this way would be a grave mistake The war in which we are engaged demands that we retain the moral high ground despite the depravity of our enemies SOLDIER'S MORALITY, RELIGION, AND OUR PROFESSIONAL ETHIC: DOES THE ARMY'S CULTURE FACILITATE INTEGRATION, CHARACTER DEVELOPMENT, AND TRUST IN THE PROFESSION?. Don M. Snider, 2022

Morality and Ethics at War Deane-Peter Baker, 2020-09-03 In Morality and Ethics of War which includes a foreword by Major General Susan Coyle ethicist Deane Peter Baker goes beyond existing treatments of military ethics to address a fundamental problem the yawning gap between the diverse moral frameworks defining personal identity on the one hand and the professional military ethic on the other Baker argues that overcoming this chasm is essential to minimising the ethical risks that can lead to operational and strategic failure for military forces engaged in today s complex conflict environment He contends that spanning the gap is vital in preventing moral injury from befalling the nation s uniformed servants Drawing on a revised account of what he calls the Just War Continuum Baker develops a bridging framework that combines conceptual

clarity and rigour with insights from cutting edge psychological research and creates a practical means for military leaders to negotiate the moral chasm in military affairs

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